

September 30, 2026

BOARD OF DIRECTORS MEETING

PUBLIC SESSION

ARIZONA
COMMERCE AUTHORITY



FY 26 RESULTS



ARIZONA CELEBRATES BIGGEST ECONOMIC DEVELOPMENT YEAR YET



26,225

PROJECTED
JOBS



\$109B

CAPITAL
INVESTMENT



\$81,368

PROJECTED
WAGES

FY 27 RESULTS TO DATE



FISCAL YEAR 2027 RESULTS

PROJECTS

26

NEW JOBS

13,034

AVERAGE WAGE

\$91,095

CAPEX

\$106.39B

TARGET INDUSTRIES	TECHNOLOGY & INNOVATION	CONSUMER PRODUCTS & SERVICES	AEROSPACE & DEFENSE	BUSINESS & FINANCIAL SERVICES	BIOSCIENCE & HEALTHCARE	NATURAL RESOURCES	LOGISTICS
BY JOBS	72%	4%	12%	12%	0%	0%	0%
BY PROJECTS	46%	23%	12%	19%	0%	0%	0%

INTERNATIONAL



8,751 NEW JOBS
\$100.14B CAPEX

SOUTHWEST



2,098 NEW JOBS
\$5.51B CAPEX

EAST



1,252 NEW JOBS
\$204.69M CAPEX

CALIFORNIA



617 NEW JOBS
\$476.91M CAPEX

WEST



239 NEW JOBS
\$3.58M CAPEX

MIDWEST



77 NEW JOBS
\$43.12M CAPEX

Represents total numbers

STATEWIDE MOMENTUM



**TSMC pledges another \$100 Billion
to expand US production in Arizona**

**PHOENIX
BUSINESS JOURNAL**

**Amkor nearly
doubles Peoria
investment to \$12B**



**Cyclic Materials
launches Mesa
recycling facility to
supply Arizona's
tech sector**



**Kimberly-Clark
Corporation brings \$100
million facility to Yuma**



**California manufacturer
Clark Pacific brings
150-job concrete plant
to Coolidge**

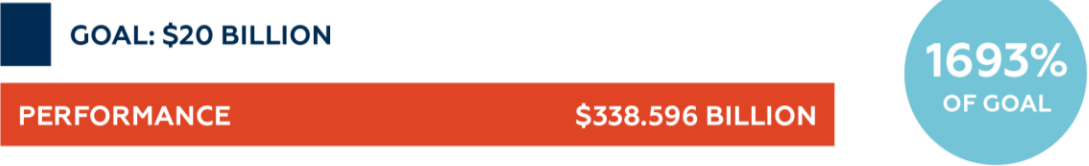
5-YEAR PLAN PERFORMANCE

FY23 - PRESENT

PROJECTED JOBS



PROJECTED CAPEX



PROJECTED WAGES



rev. 09/22/26

RECENT CLIENT ANNOUNCEMENTS



Not all client logos represented

ACA PIPELINE UPDATES



TOTAL PIPELINE BY PROJECT TYPE

BUSINESS ATTRACTION & EXPANSION

PROJECTS

411

NEW JOBS

113,405

AVERAGE WAGE

\$74,314

CAPEX

\$108.18B

MANUFACTURING

287

PROJECTS

JOBS
95,023

CAPEX
79.26B

AVG WAGE
71,278

OFFICE & HQ

54

PROJECTS

JOBS
9,954

CAPEX
3.82B

AVG WAGE
90,427

LOGISTICS

32

PROJECTS

JOBS
4,846

CAPEX
1.40B

AVG WAGE
64,165

R & D

12

PROJECTS

JOBS
1,155

CAPEX
217.30M

AVG WAGE
178,073

DATA CENTER

10

PROJECTS

JOBS
891

CAPEX
22.81B

AVG WAGE
142,310

TRAINING

6

PROJECTS

JOBS
851

CAPEX
213.53M

AVG WAGE
81,034

*9 PROJECTS LISTED IN OTHER WITH 800 JOBS, \$63,705 WAGE AND \$461.19M IN CAPEX

Opportunity Zones

State	Total 1.0 Opp Zones	Total QOF assets in 2024	Total assets per OZ	Share of all OZ with investment through 2024	Share of rural OZ with investment through 2024
Arizona	168	\$5.63B	\$33.5M	91%	87%
California	879	\$12.02B	\$13.7M	80%	80%
Florida	427	\$8.76B	\$20.5M	82%	82%
New York	514	\$8.23B	\$16.0M	76%	71%
Texas	628	\$7.84B	\$12.5M	79%	75%
U.S.	7,826	\$112B*	\$13.3M	77%	77%

Location information available for only \$104.2B of U.S. investments (50 states plus DC).

The \$112B includes U.S. investment without specific location information and investment in U.S. territories.

Forbes
UNDER 30
SUMMIT

PRESENTED BY
ARIZONA | **STUDIOAZ**
COMMERCE AUTHORITY by WaveX





ARIZONA

THE STATE OF POSSIBLE



When the world says it's impossible, move to Arizona.

There's a special mix of talent, infrastructure, culture and pro-business support here that help organizations push the boundaries of what's possible. Arizona meets big ideas with big support and even bigger opportunities for growth. From bedroom-based startups to global brands, Arizona is home to anyone with a dream and the drive to make it happen.

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THANK YOU

ACA Board of Directors Meeting

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